

## Review Article

# A Review of Ranking Models in Data Envelopment Analysis

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In the course of improving various abilities of data envelopment analysis (DEA) models, many investigations have been carried out for ranking decision-making units (DMUs). This is an important issue both in theory and practice. There exist a variety of papers which apply different ranking methods to a real data set. Here the ranking methods are divided into seven groups. As each of the existing methods can be viewed from different aspects, it is possible that somewhat these groups have an overlapping with the others. The first group conducts the evaluation by a cross-efficiency matrix where the units are self- and peer-evaluated. In the second one, the ranking units are based on the optimal weights obtained from multiplier model of DEA technique. In the third group, super-efficiency methods are dealt with which are based on the idea of excluding the unit under evaluation and analyzing the changes of frontier. The fourth group involves methods based on benchmarking, which adopts the idea of being a useful target for the inefficient units. The fourth group uses the multivariate statistical techniques, usually applied after conducting the DEA classification. The fifth research area ranks inefficient units through proportional measures of inefficiency. The sixth approach involves multiple-criteria decision methodologies with the DEA technique. In the last group, some different methods of ranking units are mentioned.

## 1. Introduction

Data envelopment analysis as a mathematical tool was initiated by Farrell [1] and Charnes et al. [2]. They formulated a linear programming problem with which it is possible to evaluate decision-making units (DMUs) with multiple inputs and outputs. Note that in this technique it is not necessary to know the production function. In this technique, an LP problem is solved for each DMU, and the relative efficiency of each unit obtained as a linear combination of corresponding optimal weights. In this problem, weights are free to get their value to show the under evaluation unit in optimistic viewpoint. Those units with optimal objective function equal to one are called “best practice.” These units are located onto the efficient frontier, and those far away from this frontier are called inefficient. As proved in DEA literature, at least one of the units is located onto this frontier. Note

that units located onto this frontier can be considered as benchmarks for inefficient units. Based on what Charnes et al. [2] provided, many extensions to DEA Models are presented in the literature. As the example of the most important one Banker et al. [3] can be mentioned. Also, multiplicative and additive models developed in the literature by Charnes et al. [4–6]. In that time Thrall [7] provided a complete comparison of all classic DEA models.

One of the important issues discussed in DEA literature is ranking efficient units since the efficient units obtained in the efficiency score of one cannot be compared with each other on the basis of this criterion any more. Therefore, it seems necessary to provide models for further discrimination among these units. Many papers are presented in the literature review for ranking the efficient units. Note that Adler and Golany [8] used principle component analysis for improving the discrimination of DEA. But this attempt was not sufficient

and just made a reduction in number of efficient units not rank units completely. Many papers presented in the literature for ranking efficient units; one of the first papers is Young and Hamer [9]. One important field in ranking is cross-efficiency; to name a few, consider Sexton et al. [10], Rödder and Reucher [11], Örkücü and Bal [12], Wu et al. [13], Jahanshahloo et al. [14], Wang et al. [15], Ramón et al. [16], Guo and Wu [17], Contreras [18], Wu et al. [19], Zerafat Angiz et al. [20], and Washio and Yamada [21].

In the literature there exist other methods based on finding optimal weights in DEA analysis as Jahanshahloo et al. [22], Wang et al. [23], Alirezaee and Afsharian [24], Liu and Hsuan Peng [25], Wang et al. [26], Hatefi and Torabi [27], Hosseinzadeh Lotfi et al. [28], Wang et al. [29], and Ramón et al. [30].

One of the important fields in ranking is super efficiency presented by Andersen and Petersen [31], Mehrabian et al. [32], Tone [33], Jahanshahloo et al. [34], Jahanshahloo et al. [35], Chen and Sherman [36], Amirteimoori et al. [37], Jahanshahloo et al. [38], Li et al. [39], Sadjadi et al. [40], Gholam Abri et al. [41], Jahanshahloo et al. [42], Noura et al. [43], Ashrafi et al. [44], Chen et al. [45], Rezai Balf et al. [46], and Chen et al. [47].

Another important field in ranking is benchmarking methods such as Torgersen et al. [48], Sueyoshi [49], Jahanshahloo et al. [50], Lu and Lo [51], and Chen and Deng [52].

One important field is using statistical tools for ranking units first suggested by Friedman and Sinuany-Stern [53] and Mecit and Alp [54].

One of the significant fields in ranking is unseeing multicriteria decision-making (MCDM) methodologies and DEA analysis. To mention a few, consider Joro et al. [55], Li and Reeves [56], Belton and Stewart [57], Sinuany-Stern et al. [58], Strassert and Prato [59], Chen [60], Jablonsky [61], Wang and Jiang [62], and Hosseinzadeh Lotfi et al. [63].

Also there exist some other ranking methods not much developed and extended in the literature, Seiford and Zhu [64], Jahanshahloo [65], Jahanshahloo et al. [34], Jahanshahloo et al. [66], Jahanshahloo and Afzalinejad [67], Amirteimoori [68], Kao [69], Khodabakhshi and Aryavash [70], and Zerafat Angiz et al. [71].

In addition to the theoretical papers presented in ranking literature there exist a variety of papers which used these new models in applications such as Charnes et al. [72], Cook and Kress [73], Cook et al. [74], Martić and Savić [75], De Leeneer and Pastijn [76], Lins et al. [77], Paralikas and Lygeros [78], Ali and Nakosteen [79], Martin and Roman [80], Raab and Feroz [81], Wang et al. [26], Williams and Van Dyke [82], Jürges and Schneider [83], Giokas and Pentzaropoulos [84], Darvish et al. [85], Lu and Lo [51], Feroz et al. [86], Sadjadi et al. [40], Ramón et al. [30], and Sitarz [87].

There exist some papers which reviewed ranking methods, as Adler et al. [88]. In this paper, most of the ranking methods, specially the new ones described in the literature, are reviewed. Here, the different ranking methods are classified into seven groups after reviewing the basic DEA method in Section 2. In Section 3, the cross-efficiency technique will

be discussed. In this method first suggested by Sexton et al. [10], the DMUs are self- and peer-assessed. In Section 4, some of the ranking methods based on optimal weights obtained from DEA models, common set of weights are briefly reviewed. Super-efficiency methods first introduced by Andersen and Petersen [31] will be reviewed in Section 5. The basic idea is based on the idea of leaving out one unit and assessing by the remaining units. Section 6 discusses the evaluation of DMUs through benchmarking, an approach originating in Torgersen et al. [48]. Section 7 will review the papers which use the statistical tools for ranking units first suggested by Friedman and Sinuany-Stern [53] such as canonical correlation analysis and discriminant analysis. Section 8 discusses the ranking of units based on multicriteria decision-making (MCDM) methodologies and DEA. Section 9 discusses some different ranking methods existing in the DEA literature. Section 10 presents the results of the various methodologies applied to an example.

## 2. Data Envelopment Analysis

Data envelopment analysis is a mathematical programming technique for performance evaluation of a set of decision-making units.

Let a set consists of  $n$  homogeneous decision-making units to be evaluated. Assume that each of these units uses  $m$  inputs  $x_{ij}$  ( $i = 1, \dots, m$ ) to produce  $s$  outputs  $y_{rj}$  ( $r = 1, \dots, s$ ). Moreover,  $X_j \in R^m$  and  $Y_j \in R^s$  are considered to be nonnegative vectors. We define the set of production possibility as  $T = \{(X, Y) \mid X \text{ can produce } Y\}$ .

When variable returns to scale form of technology is assumed we have  $T = T_{BCC}$  and

$$T_{BCC} = \left\{ (x, y) \mid x \geq \sum_{j=1}^n \lambda_j x_j, \right. \\ \left. y \leq \sum_{j=1}^n \lambda_j y_j, \sum_{j=1}^n \lambda_j = 1, \lambda_j \geq 0, j = 1, \dots, n \right\}, \quad (1)$$

and when constant returns to scale form of technology is assumed we have  $T = T_{CCR}$  and

$$T_{CCR} = \left\{ (x, y) \mid x \geq \sum_{j=1}^n \lambda_j x_j, y \leq \sum_{j=1}^n \lambda_j y_j, \right. \\ \left. \lambda_j \geq 0, j = 1, \dots, n \right\}. \quad (2)$$

The two-phase enveloping problem with constant returns to scale form of technology, first provided by Charnes et al. [2], is as follows:

$$\begin{aligned} \min \quad & \theta - \varepsilon \left( \sum_{i=1}^m s_i^- + \sum_{r=1}^s s_r^+ \right) \\ \text{s.t.} \quad & \sum_{j=1}^n \lambda_j x_{ij} + s_i^- = \theta x_{io}, \quad i = 1, \dots, m, \\ & \sum_{j=1}^n \lambda_j y_{rj} - s_r^+ = y_{ro}, \quad r = 1, \dots, s, \\ & \lambda_j \geq 0, \quad j = 1, \dots, n. \end{aligned} \tag{3}$$

The two-phase enveloping problem with variable returns to scale form of technology, first provided by Banker et al. [3], is as follows:

$$\begin{aligned} \min \quad & \theta - \varepsilon \left( \sum_{i=1}^m s_i^- + \sum_{r=1}^s s_r^+ \right) \\ \text{s.t.} \quad & \sum_{j=1}^n \lambda_j x_{ij} + s_i^- = \theta x_{io}, \quad i = 1, \dots, m, \\ & \sum_{j=1}^n \lambda_j y_{rj} - s_r^+ = y_{ro}, \quad r = 1, \dots, s, \\ & \sum_{j=1}^n \lambda_j = 1, \\ & \lambda_j \geq 0, \quad j = 1, \dots, n. \end{aligned} \tag{4}$$

As regards the above-mentioned problems and due to corresponding feasible region it is evident that  $\theta^{*CCR} \leq \theta^{*BCC}$ .

According to the definition of  $T_{CCR}$  and  $T_{BCC}$ , an envelop constructed through units called best practice or efficient. Considering mentioned problems if a  $DMU_o$  is not CCR (BCC) efficient, it is possible to project this DMU onto the CCR (BCC) efficiency frontier considering the following formulas:

$$\begin{aligned} \hat{x}_{io} &= \theta^* x_{io} - s_i^{*-} = \sum_{j=1}^n \lambda_j^* x_{ij}, \quad i = 1, \dots, m, \\ \hat{y}_{ro} &= y_{ro} + s_r^{*+} = \sum_{j=1}^n \lambda_j^* y_{rj}, \quad r = 1, \dots, s. \end{aligned} \tag{5}$$

The dual model corresponding to the following model is as follows:

$$\begin{aligned} \max \quad & \sum_{r=1}^s u_r y_{ro} \\ \text{s.t.} \quad & \sum_{i=1}^m v_i x_{io} = 1, \\ & \sum_{r=1}^s u_r y_{rj} - \sum_{i=1}^m v_i x_{ij} \leq 0, \quad j = 1, \dots, n, \\ & U \geq 0, \quad V \geq 0. \end{aligned} \tag{6}$$

For overcoming the problem of zero weights, and variability of weights use of assurance region is suggested by Thompson et al. [89–91].

As mentioned in the literature usually there exist more than one efficient units, and these units cannot be further compared to each other on basis of efficiency scores. Thus, it felt necessary to provide new models for ranking these units. There exist a variety of ranking models in context of data envelopment analysis. In the remaining of this paper we review some of these models.

### 3. Cross-Efficiency Ranking Techniques

Sexton et al. [10] provided a method for ranking units based on this idea that units are self- and peer-evaluated. For deriving the cross-efficiency of any  $DMU_j$  using weights chosen by  $DMU_o$ , they proposed the following equation:

$$\theta_{oj} = \frac{U_o^* Y_j}{V_o^* X_j}, \tag{7}$$

where  $U^*, V^*$  are optimal weights obtained from the following model for  $DMU_o$  under assessment

$$\begin{aligned} \min \quad & V^t X_o \\ \text{s.t.} \quad & U^t Y_o = 1, \\ & U^t Y_j - V^t X_j \leq 0, \quad j = 1, \dots, n, \\ & U \geq 0, \quad V \geq 0. \end{aligned} \tag{8}$$

Now  $DMU_o$  received the average cross-efficiency score as  $\bar{\theta}_o = \sum_{j=1}^n \theta_{oj}/n$ ; for further details about this averaging see also Green et al. [92]. Doyle and Green [93] also used cross-efficiency matrix for ranking units. According to this method for ranking DMUs, many investigations have been done as reviewed in Adler et al. [88].

Rödder and Reucher [11] presented a consensual peer-based DEA model for ranking units. As the authors said, this method is generalized twofold. The first is an optimal efficiency improving input allocation; the second aim is the choice of a peer DMU whose corresponding price is acceptable for the other units. Consider

$$\begin{aligned} \max \quad & V_k^{*T} W_l \\ \text{s.t.} \quad & U_k^{*T} Y_l - V_k^{*T} W_l \leq 0, \\ & W_l - \sum_j \mu_{lj} X_j \geq 0, \\ & \sum_j \mu_{lj} Y_j \geq Y_l, \\ & \mu_{lj} \geq 0, \quad \forall j. \end{aligned} \tag{9}$$

The higher the degree of input variation is, the better the chance to be efficient will be.

Örkcü and Bal [12] provided a goal programming technique to be used in the second stage of the cross-evaluation. Their modified model is as follows:

$$\begin{aligned}
 \min \quad & a = \left\{ \sum_{j=1}^n \eta_j, \sum_{j=1}^n \alpha_j \right\} \\
 \text{s.t.} \quad & \sum_{i=1}^m v_{ip} x_{ip} = 1, \\
 & \sum_{r=1}^s u_{rp} y_{rp} - \theta_{pp}^* \sum_{i=1}^m v_{ip} x_{ip} = 0, \\
 & \sum_{r=1}^s u_{rp} y_{rj} - \sum_{i=1}^m v_{ip} x_{ij} + \alpha_j = 0, \quad j = 1, \dots, n, \\
 & M - \alpha_j + \eta_j - p_j = 0, \quad j = 1, \dots, n, \\
 & u_{rp} \geq 0, \quad v_{ip} \geq 0, \quad r = 1, \dots, s, \quad i = 1, \dots, m, \\
 & \alpha_j \geq 0, \quad \eta_j \geq 0, \quad p_j \geq 0, \quad j = 1, \dots, n.
 \end{aligned} \tag{10}$$

As the authors noted, there exist alternative optimal solutions.

Wu et al. [13] described the main suffering of cross-efficiency when the ultimate average cross-efficiency utilized for ranking units. For removing this shortcoming they eliminated the assumption of average and utilized the Shannon entropy in order to obtain the weights for ultimate cross-efficiency scores. Jahanshahloo et al. [14] provided a method for selecting symmetric weights to be used in DEA cross-efficiency.

*Step 1.* Efficiency of DMUs needs to be computed.

*Step 2.* Choose the solutions, in accordance with the secondary goal for each DMU, as follows:

$$\begin{aligned}
 \min \quad & e^T Z_o e \\
 \text{s.t.} \quad & u_o y_o = 1, \\
 & v_o X_o = \theta_o, \\
 & u_o Y - v_o X \leq 0, \\
 & u_{oi} y_{oi} - u_{oj} y_{oj} \leq z_{oij}, \quad \forall i, j, \\
 & u_{oj} y_{oj} - u_{oi} y_{oi} \leq z_{oij}, \quad \forall i, j, \\
 & u_o, v_o \geq d.
 \end{aligned} \tag{11}$$

*Step 3.* The cross-efficiency for any DMU<sub>j</sub>, using the weights that DMU<sub>o</sub> has chosen in the previous model, is then used as follows:

$$\theta_{oj} = \frac{u_o^* Y_j}{v_o^* X_j}. \tag{12}$$

Wang et al. [15] provided a cross-efficiency evaluation based on ideal and anti-ideal units for ranking. As the authors mentioned, a DMU could choose a unique set of input and output weights to make its distance from ideal DMU as small as possible, or the distance from anti-ideal DMU as large as possible, or the both. Thus, according to this idea they proposed the following procedure for cross-efficiency evaluation.

*Model 1.* Minimization of the distance from ideal DMU.

*Model 2.* Maximization of the distance from anti-ideal DMU.

*Model 3.* Maximization of the distance between ideal DMU and anti-ideal DMU.

*Model 4.* Maximization of the relative closeness.

The authors mentioned that the bigger the relative closeness of a DMU is the better performance it will have.

In a paper, Ramón et al. [16] selected the profiles of weights used in cross-efficiency assessment. As the authors said they tried to prevent unrealistic weighting. They have discussed the zero weights as they excluded variables from the evaluation. In the calculation of cross-efficiency scores, they proposed to ignore the profiles of those weights of the unit under evaluation that among their alternate optimal solutions cannot choose nonzero weights. They also proposed the “peer-restricted” cross-efficiency evaluation where the units assessed in a peer evaluation which means profiles of weights of some inefficient units are not considered. Finally, the presented approach extended to derive a common set of weights. Guo and Wu [17] provided a complete ranking of DMUs with undesirable outputs using restriction in DEA. As the author mentioned this model is presented to realize a unique ranking of units by “maximal balanced index” according to the obtained optimal shadow prices

$$\begin{aligned}
 \max \quad & \sum_{i=1}^m v_i w_i + \sum_{t=1}^k \eta_t h_t - \sum_{r=1}^s u_r q_r \\
 \text{s.t.} \quad & \sum_{r=1}^s u_r y_{rj} - \sum_{i=1}^m v_i x_{ij} - \sum_{t=1}^k \eta_t b_{tj} \leq 0, \quad j = 1, \dots, n, \\
 & \sum_{i=1}^m v_i x_{ip} + \sum_{t=1}^k \eta_t b_{tp} = 1, \\
 & \sum_{r=1}^s u_r y_{rp} = \text{EEF}_p, \\
 & U, V, \eta \geq 0,
 \end{aligned} \tag{13}$$

where  $EEF_p$  is the optimal objective function of multiplier model.

Contreras [18] used cross-evaluation for ranking units in DEA methodology. The idea is based upon introducing a model for optimizing the rank position of DMUs

$$\begin{aligned}
 & \min r_{kk} \\
 & \text{s.t. } \theta_{kk} = \theta_{kk}^*, \\
 & \theta_{lk} - \theta_{jk} + \delta_{lj}^k \beta \geq 0, \quad l \neq j, \\
 & \theta_{lk} - \theta_{jk} + \gamma_{lj}^k \beta \geq \varepsilon, \quad l \neq j, \\
 & \delta_{ij}^k + \delta_{jl}^k \leq 1, \quad l \neq j, \\
 & \delta_{ij}^k + \gamma_{jl}^k = 1, \quad l \neq j, \\
 & r_{lk} = \sum_{\substack{j=1 \\ j \neq l}}^n \frac{\delta_{lj}^k + \gamma_{jl}^k}{2} + 1, \quad l = 1, \dots, n, \\
 & \gamma_{ij}^k, \delta_{ij}^k \in \{0, 1\}, \quad l \neq j.
 \end{aligned} \tag{14}$$

Consider  $\theta_{jk} = U_k^* Y_j / V_k^* X_j$  and solve the following model:

$$\begin{aligned}
 & \min r_{kk} \\
 & \text{s.t. } \theta_{kk}^* \cdot \sum_{h=1}^m v_{hk} x_{hj} - \sum_{r=1}^s u_{rk} y_{rj} + \delta_{kj} \beta \geq 0, \quad j \neq k, \\
 & -\theta_{kk}^* \cdot \sum_{h=1}^m v_{hk} x_{hj} + \sum_{r=1}^s u_{rk} y_{rj} + \delta_{jk} \beta \geq 0, \quad j \neq k, \\
 & \theta_{kk}^* \cdot \sum_{h=1}^m v_{hk} x_{hj} - \sum_{r=1}^s u_{rk} y_{rj} + \gamma_{kj} \beta \geq \varepsilon, \quad j \neq k, \\
 & -\theta_{kk}^* \cdot \sum_{h=1}^m v_{hk} x_{hj} + \sum_{r=1}^s u_{rk} y_{rj} + \gamma_{jk} \beta \geq \varepsilon, \quad j \neq k, \tag{15} \\
 & \delta_{ij}^k + \delta_{jl}^k \leq 1, \quad l \neq j, \\
 & \delta_{ij}^k + \gamma_{jl}^k = 1, \quad l \neq j, \\
 & r_{kk} = 1 + \frac{1}{2} \sum_{\substack{j=1 \\ j \neq k}}^n \delta_{kj} + \gamma_{kj}, \\
 & \gamma_{kj}, \gamma_{jk}, \delta_{kj}, \delta_{jk} \in \{0, 1\}, \quad j \neq k.
 \end{aligned}$$

As it is obvious, nonuniqueness of optimal weight may occur.

Wu et al. [19] proposed a weight balanced DEA model to reduce differences in weights data and zero weights

$$\begin{aligned}
 & \min \sum_{r=1}^s |\alpha_r^d| + \sum_{i=1}^m |\beta_i^d| \\
 & \text{s.t. } \sum_{i=1}^m w_{id} x_{ij} - \sum_{r=1}^s \mu_{rd} y_{rj} \geq 0, \quad j = 1, \dots, n, \\
 & \sum_{i=1}^m w_{id} x_{id} = 1, \\
 & \sum_{i=1}^m \mu_{rd} y_{rd} = E_{dd}, \\
 & \mu_{rd} y_{rd} + \alpha_r^d = \frac{E_{dd}}{s}, \quad r = 1, \dots, s, \\
 & w_{id} x_{id} + \beta_i^d = \frac{1}{m}, \quad i = 1, \dots, m, \\
 & w \geq 0, \quad \mu \geq 0, \quad \beta^d, \alpha^d \text{ free.}
 \end{aligned} \tag{16}$$

Therefore, the cross-efficiency score of DMU<sub>j</sub> is the average of these cross-efficiencies:

$$E_j = \frac{1}{n} \sum_{d=1}^n E_{dj}, \quad j = 1, \dots, n, \tag{17}$$

where

$$E_{dj} = \frac{\sum_{r=1}^s \mu_{rd}^* y_{rj}}{\sum_{i=1}^m w_{id}^* x_{ij}}. \tag{18}$$

As it is obvious, nonuniqueness of optimal weight may occur. Zerafat Angiz et al. [20] introduced a cross-efficiency matrix based on this idea that ranking order is much more significant than individual efficiency score. Thus, they have provided the following procedure.

*Step 1.* Considering CCR model, calculate the efficiency score of all DMUs and consider  $Z_{pp}^*$  as the efficiency score of DMU<sub>p</sub>.

*Step 2.* Now the cross-efficiency matrix  $Z$  can be constructed by  $(z_{jp}^*)_{n \times n}$ . Note that  $Z_{pp}^*$  is used as the diagonal elements of  $Z$ .

*Step 3.* Convert the cross-efficiency matrix into a cross-ranking matrix  $R$  as  $(r_{jp})_{n \times n}$ , in which  $r_{jp}$  is the ranking order of  $z_{jp}^*$  in column  $p$  of matrix  $Z$ .

*Step 4.* Construct the preference matrix  $W$  as  $(w_{jk})_{n \times n}$  considering matrix  $R$  where  $w_{jk}$  is the number of time that DMU<sub>j</sub> is placed in rank  $k$ .

*Step 5.* Construct matrix  $\Omega$  as  $(\hat{\theta}_{jp})_{n \times n}$  in which  $\hat{\theta}_{jk}$  is calculated by summing the efficiency scores in matrix  $Z$ , corresponds to DMU<sub>j</sub>, being placed in rank  $k$ .

Step 6. Obtain a common set of weight for final ranking of DMUs using the following modified method:

$$\begin{aligned} \max \quad & \beta = \frac{\sum_{k=1}^n \mu_k \hat{\theta}_{jk}}{\beta_j^*} \\ \text{s.t.} \quad & \sum_{k=1}^n \mu_k \hat{\theta}_{jk} \leq 1, \quad j = 1, \dots, n, \\ & \mu_k - \mu_{k+1} \geq d(k, \varepsilon), \quad k = 1, \dots, n-1, \\ & \mu_n \geq d(n, \varepsilon), \end{aligned} \quad (19)$$

where  $\hat{\theta}_{jk}$  obtained from Step 5 and  $\beta_j^*$  is the optimal solution of the following model. Finally, the DMUs are ranked based on their  $z_j^* = \sum_{k=1}^n \mu_k^* \hat{\theta}_{jk}$  values.

Washio and Yamada [21] discussed that in real cases finding the best ranking is more significant than acquiring the most advantage weight and maximizing the efficiency. Thus they presented a model called rank-based measure (RBM) for evaluating units from different viewpoint. Thus, they suggested a method for acquiring those weight resulted from the best ranking as long as calculating those weight that maximizes the efficiency score. Finally they applied the presented model to the cross-efficiency assessment.

#### 4. Ranking Techniques Based on Finding Optimal Weights in DEA Analysis

Jahanshahloo et al. [22] gave a note on some of the DEA models for complete ranking using common set of weights. They proved that by solving only one problem, it is possible to determine the common set of weights

$$\begin{aligned} \max \quad & z \\ \text{s.t.} \quad & \sum_{r=1}^s u_r y_{rj} + u_0 - z \sum_{i=1}^m v_i x_{ij} \geq 0, \quad j \in A, \\ & \sum_{r=1}^s u_r y_{rj} + u_0 - \sum_{i=1}^m v_i x_{ij} \leq 0, \quad j = 1, \dots, n, \quad j \notin A, \\ & U, V, \eta \geq \varepsilon, \quad u_0 \text{ free}, \end{aligned} \quad (20)$$

where  $A$  is the set of efficient units of the following model:

$$\begin{aligned} \max \quad & \left\{ \frac{\sum_{r=1}^s u_r y_{r1} + u_0}{\sum_{i=1}^m v_i x_{i1}} \dots \frac{\sum_{r=1}^s u_r y_{rn} + u_0}{\sum_{i=1}^m v_i x_{in}} \right\} \\ \text{s.t.} \quad & \frac{\sum_{r=1}^s u_r y_{rj} + u_0}{\sum_{i=1}^m v_i x_{ij}} \leq 1, \quad j = 1, \dots, n, \\ & U, V, \eta \geq \varepsilon, \quad u_0 \text{ free}. \end{aligned} \quad (21)$$

Note that DMUs can be ranked based on the evaluation of their efficiencies.

Wang et al. [23] provided an aggregating preference ranking. In this paper use of ordered weighted averaging (OWA) operator is proposed for aggregating preference rankings. Let

$w_j$  be the relative importance weight given to the  $j$ th ranking place and  $v_{ij}$  the vote candidate  $i$  receives in the  $j$ th ranking place. The total score of each candidate is defined as

$$z_i = \sum_{j=1}^m v_{ij} W_j, \quad i = 1, \dots, m. \quad (22)$$

Alirezaee and Afsharian [24] discussed multiplier model, in which the variables are considered as shadow prices; note that  $\sum_{r=1}^s u_r y_{rj}$  and  $\sum_{i=1}^m v_i x_{ij}$  are total revenue and cost of DMU $_j$  which are considered in optimization problem. The authors claimed that  $\sum_{r=1}^s u_r y_{rj} - \sum_{i=1}^m v_i x_{ij} \leq 0$ ,  $j = 1, \dots, n$  is the profit restriction for DMU $_j$ . If  $F(x, y) = 0$  is considered to be the efficient production function, then

$$\sum_i \frac{\partial F}{\partial x_i} x_i + \sum_j \frac{\partial F}{\partial y_j} y_j = 0. \quad (23)$$

They mentioned that the connected profit of the DMU is zero when shadow prices are derived from the technology and called this situation as balance situation. As the authors mentioned therefore in the case that DMU $_1$  is efficient but DMU $_2$  is inefficient or the efficiency score of both DMUs is the same, and it obtains more negative quantity in balance index, it can be concluded that DMU $_1$  has a better rank than DMU $_2$ .

Liu and Hsuan Peng [25] in their paper proposed a method for determining the common set of weights for ranking units. In common weights analysis methodology they provided the following model:

$$\begin{aligned} \Delta^* = \min \quad & \sum_{j \in E} \Delta_j^o + \Delta_j^i \\ \text{s.t.} \quad & \frac{\sum_{r=1}^s y_{rj} U_r + \Delta_j^o}{\sum_{i=1}^m x_{ij} V_i - \Delta_j^i} = 1, \quad j \in E, \\ & \Delta_j^o, \Delta_j^i \geq 0, \quad \forall j \in E, \\ & U_r \geq \varepsilon, \quad r = 1, \dots, s, \\ & V_i \geq \varepsilon, \quad i = 1, \dots, m. \end{aligned} \quad (24)$$

The mentioned ratio form the linear equations.

Wang et al. [26] proposed a paper for ranking decision-making units by imposing a minimum weight restriction in DEA. The authors noted that using data envelopment analysis, it is not possible to distinguish between DEA efficient units. Thus, they presented a method for ranking units using imposing minimum weight restriction for the input-output data. As they mentioned, these weights restrictions are decided by a decision maker (DM) or an assessor as regards the solutions to a series of LP models considered for determining a maximin weight for each efficient DMU.

Hatefi and Torabi [27] proposed a common weight multi criteria decision analysis (MCDA)-data envelopment analysis (DEA) for constructing composite indicators (CIs). As the authors proved the presented model can discriminate between efficient units. The obtained common weights have discriminating power more than those obtained from

previous models. Finally they studied the robustness and discriminating power of the proposed method by Spearman's rank correlation coefficient.

Hosseinzadeh Lotfi et al. [28] proposed one DEA ranking model based on applying aggregate units. In doing so artificial units called aggregate units are defined as follows. The aggregate unit is shown by  $DMU_{\bar{a}}$

$$x_{i\bar{a}}^p = \sum_{k \in R_p} x_{ik}, \quad y_{r\bar{a}}^p = \sum_{k \in R_p} y_{rk}, \quad (25)$$

$$i = 1, \dots, m, \quad r = 1, \dots, s,$$

where  $R_p = \{j \mid DMU_j \in E_p\}, E_p = E\{DMU_p\}$ . Note that  $E$  is the set of efficient units.

First, it is tried to maximize the efficiency score of the  $DMU_{\bar{a}}$  and then to maximize the efficiency score of the  $DMU_{\bar{a}}^p$ . For resolving the existence of alternative solutions the authors presented an approach comprising  $(m + s)$  simple linear problems to achieve the most appropriate optimal solutions among all alternative optimal solutions. Finally, they proposed the RI index for ranking all efficient DMUs. Let  $U_{\bar{a}}, V_{p\bar{a}}$  and  $U_{\bar{a}}^p, V_{\bar{a}}^p$  be the optimal solutions of the multiplier model for assent  $DMU_{\bar{a}}$  and  $DMU_{\bar{a}}^p$ . Consider  $\eta_{\bar{a}} = \sum_{r=1}^s u_{r\bar{a}} - \sum_{i=1}^m v_{i\bar{a}}$ ,  $\eta_{\bar{a}}^p = \sum_{r=1}^s u_{r\bar{a}}^p - \sum_{i=1}^m v_{i\bar{a}}^p$ , thus  $RI_p = \eta_{\bar{a}}^p - \eta_{\bar{a}}$ .

Wang et al. [29] presented two nonlinear regression models for deriving common set of weights for fully rank units

$$\min z = \sum_{j=1}^n \left( \theta_j^* - \frac{\sum_{r=1}^s u_r y_{rj}}{\sum_{i=1}^m v_i x_{ij}} \right)^2$$

$$\text{s.t. } U, V \geq 0,$$

$$\min \sum_{j=1}^n \left( \sum_{r=1}^s u_r y_{rj} - \theta_j^* \sum_{i=1}^m v_i x_{ij} \right)^2 \quad (26)$$

$$\text{s.t. } \sum_{r=1}^s u_r \left( \sum_{j=1}^n y_{rj} \right) + \sum_{i=1}^m v_i \left( \sum_{j=1}^n x_{ij} \right) = n,$$

$$U, V \geq 0.$$

Ramón et al. [30] aimed at deriving a common set of weights for ranking units. As the authors mentioned the idea is based upon minimization of the deviations of the common weights from the nonzero weights obtained from DEA. Furthermore, several norms are used for measuring such differences.

### 5. Super-Efficiency Ranking Techniques

Super efficiency models introduced in DEA technique are based upon the idea of leave one out and assessing this unit through the remanding units.

Andersen and Petersen [31] introduced a model for ranking efficient units. The proposed model is as follows:

$$\min \theta$$

$$\text{s.t. } \sum_{\substack{j=1 \\ j \neq o}}^n \lambda_j x_{ij} \leq \theta x_{io}, \quad i = 1, \dots, m,$$

$$\sum_{\substack{j=1 \\ j \neq o}}^n \lambda_j y_{rj} \geq y_{ro}, \quad r = 1, \dots, s,$$

$$\lambda_j \geq 0, \quad j = 1, \dots, n, \quad j \neq o. \quad (27)$$

Although this idea is useful for further discriminating efficient units, it has been shown in the literature that it may be infeasible and nonstable. Thrall [7] mentioned the infeasibility of super-efficiency CCR model. Also a condition under which infeasibility occurred in super-efficiency DEA models is mentioned by Zhu [94], Seiford and Zhu [95], and Dulá and Hickman [96].

Hashimoto [97] provided a model based on the idea of one leave out and assurance region for ranking units.

Mehrabian et al. [32] presented a complete ranking for efficiency units in DEA context. As the authors mentioned this model does not have difficulties of A.P. model

$$\min w_p + 1$$

$$\text{s.t. } \sum_{\substack{j=1 \\ j \neq p}}^n \lambda_j x_{ij} \leq x_{ip} + w_p 1, \quad i = 1, \dots, m,$$

$$\sum_{\substack{j=1 \\ j \neq p}}^n \lambda_j y_{rj} \geq y_{rp}, \quad r = 1, \dots, s,$$

$$\lambda_j \geq 0, \quad j \neq p. \quad (28)$$

With this method it is not possible to rank nonextreme efficient units.

Tone [33] presented super efficiency of SBM model. This model has the advantages of nonradial models, and it is always feasible and stable

$$\min \frac{\sum_{i=1}^m \bar{x}_i / x_{io}}{\sum_{r=1}^s \bar{y}_r / y_{ro}}$$

$$\text{s.t. } \sum_{\substack{j=1 \\ j \neq o}}^n \lambda_j x_{ij} \leq \bar{x}_i, \quad i = 1, \dots, m,$$

$$\sum_{\substack{j=1 \\ j \neq o}}^n \lambda_j y_{rj} \geq \bar{y}_r, \quad r = 1, \dots, s,$$

$$\bar{x}_i \geq x_{io}, \quad 0 \leq \bar{y}_r \leq y_{ro}, \quad i = 1, \dots, m, \quad r = 1, \dots, s,$$

$$\lambda_j \geq 0, \quad j \neq o. \quad (29)$$

Jahanshahloo et al. [34] added some ratio constraints to the multiplier form of A.P. model and introduced a new method for ranking DMUs

$$\begin{aligned}
 \min \quad & \sum_{r=1}^s u_r y_{ro} \\
 \text{s.t.} \quad & \sum_{i=1}^m v_r x_{io} = 1, \\
 & \sum_{r=1}^s u_r y_{rj} - \sum_{i=1}^m v_r x_{ij} \leq 0, \quad j = 1, \dots, n, \quad j \neq o, \\
 & \bar{t}^{pq} \leq \frac{v_p}{v_q} \leq \bar{t}^{pq}, \quad p, q = 1, \dots, m, \quad p < q, \\
 & \bar{t}^{kw} \leq \frac{v_k}{v_w} \leq \bar{t}^{kw}, \quad k, w = 1, \dots, s, \quad k < w, \\
 & U, V \geq \varepsilon.
 \end{aligned} \tag{30}$$

DMU<sub>o</sub> is efficient if the optimal objective function of the previous model is greater than or equal one.

Jahanshahloo et al. [35] presented a method for ranking efficient units on basis of the idea of one leave out and L<sub>1</sub> norm. As the authors proved this model is always feasible and stable

$$\begin{aligned}
 \min \quad & \sum_{i=1}^m x_i - \sum_{r=1}^s y_r + \alpha \\
 \text{s.t.} \quad & \sum_{j=1, j \neq o}^s \lambda_j x_{ij} \leq x_i, \quad i = 1, \dots, m, \\
 & \sum_{j=1, j \neq o}^s \lambda_j y_{rj} \geq y_r, \quad r = 1, \dots, s, \\
 & x_i \geq x_{io}, \quad i = 1, \dots, m, \\
 & 0 \leq y_r \leq y_{ro}, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j = 1, \dots, n, \quad j \neq o,
 \end{aligned} \tag{31}$$

where  $\alpha = \sum_{r=1}^s y_{ro} - \sum_{i=1}^m x_{io}$ .

In their paper Chen and Sherman [36] presented a non-radial super-efficiency method and discussed the advantage of it. They verified that this model is invariant to units of input/output measurement. Let  $J^o = J/\{\text{DMU}_o\}$ .

*Step 1.* Solve the following model to find the extreme efficient units in  $J^o$ :

$$\begin{aligned}
 \min \quad & \theta_k^{\text{super}} \\
 \text{s.t.} \quad & \sum_{j \neq o, k} \lambda_j x_{ij} \leq \theta_k^{\text{super}} x_{io}, \quad i = 1, \dots, m, \\
 & \sum_{j \neq o, k} \lambda_j y_{rj} \geq y_r, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j = 1, \dots, n, \quad j \neq o, k.
 \end{aligned} \tag{32}$$

Consider  $E^o$  as the set of efficient units of  $J^o$ .

*Step 2.* Solve the following model:

$$\begin{aligned}
 \min \quad & \theta_k^{\text{super}} \\
 \text{s.t.} \quad & \sum_{j \in E^o} \lambda_j x_{ij} + s_i^{o-} = \theta x_{io}, \quad i = 1, \dots, m, \\
 & \sum_{j \in E^o} \lambda_j y_{rj} - s_r^{o+} = y_{ro}, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j \in E^o.
 \end{aligned} \tag{33}$$

Consider  $\theta^*$  as the optimal solution of the previous model and solve the following model for  $p \in \{1, \dots, m\}$ :

$$\begin{aligned}
 \max \quad & s_p^{o-} \\
 \text{s.t.} \quad & \sum_{j \in E^o} \lambda_j x_{pj} + s_p^{o-} = \theta^* x_{po}, \\
 & \sum_{j \in E^o} \lambda_j x_{ij} + s_i^{o-} = \theta^* x_{io}, \quad i \neq p, \\
 & \sum_{j \in E^o} \lambda_j y_{rj} - s_r^{o+} = y_{ro}, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j \in E^o.
 \end{aligned} \tag{34}$$

According to the obtained optimal solution of the previous model for  $i = 1, \dots, m$  let  $x_{io}^{(1)}, s_i^{o-*}(0) = s_i^{o-*}$ , and  $\theta^*(0) = \theta^*$ ,  $I(t) = \{i : s_i^{o-*}(t-1) \neq 0\}$ .

*Step 3.* Solve the following model:

$$\begin{aligned}
 \min \quad & \theta(t) \\
 \text{s.t.} \quad & \sum_{j \in E^o} \lambda_j x_{ij} \leq \theta(t) x_{io}^{(t)}, \quad i \in I(t) \\
 & \sum_{j \in E^o} \lambda_j x_{ij} = x_{io}^{(t)}, \quad i \notin I(t), \\
 & \sum_{j \in E^o} \lambda_j y_{rj} - s_r^{o+} = y_{ro}, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j \in E^o.
 \end{aligned} \tag{35}$$

Now according to the optimal solution of the previous model, solve the following model for each  $p \in I(t)$ :

$$\begin{aligned}
 \min \quad & s_p^{o-}(t) \\
 \text{s.t.} \quad & \sum_{j \in E^o} \lambda_j x_{ij} + s_p^{o-}(t) = \theta^*(t) x_{po}^{(t)}, \quad p \in I(t), \\
 & \sum_{j \in E^o} \lambda_j x_{ij} + s_i^{o-}(t) = \theta^*(t) x_{io}^{(t)}, \quad i \neq p \in I(t), \\
 & \sum_{j \in E^o} \lambda_j x_{ij} = x_{io}^{(t)}, \quad i \notin I(t), \\
 & \sum_{j \in E^o} \lambda_j y_{rj} - s_r^{o+}(t) = y_{ro}, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j \in E^o.
 \end{aligned} \tag{36}$$

*Step 4.* Let  $x_{io}^{(t+1)} = \theta^*(t)x^{(t)}$  for  $i \in I(t)$  and  $x_{io}^{(t+1)} = x^{(t)}$  for  $i \notin I(t)$ . If  $I(t+1) = \emptyset$ , then stop otherwise; if  $I(t+1) \neq \emptyset$ ,



unique solution we will have  $\theta_o^* = \sum_{j=1}^n = 1, \lambda_j^* \theta_j$ , otherwise two models should be considered

$$\begin{aligned}
 & \min \sum_{j=1}^s = 1, \lambda_j \theta_j \\
 & \text{s.t. } (X_o, Y_o) = \sum_{j=1}^s \lambda_j (X_j, Y_j), \\
 & \sum_{j=1}^s \lambda_j = 1, \\
 & \lambda_j \geq 0, \quad j = 1, \dots, s, \\
 & \max \sum_{j=1}^s = 1, \lambda_j \theta_j \\
 & \text{s.t. } (X_o, Y_o) = \sum_{j=1}^s \lambda_j (X_j, Y_j), \\
 & \sum_{j=1}^s \lambda_j = 1, \\
 & \lambda_j \geq 0, \quad j = 1, \dots, s.
 \end{aligned} \tag{43}$$

Consider  $\theta_1$  and  $\theta_2$  as the optimal solution of the above-mentioned models, respectively. If  $\theta_1 = \theta_2$ , this is the same as what has been mentioned previously. If  $\theta_1 < \theta_2$ , then mentioned models provide an interval which helps rank units from the worst to the best. Sometimes it will obtain the ranking score with a bounded interval  $[\theta_1, \theta_2]$ .

Jahanshahloo et al. [42] presented models for ranking efficient units. The presented models are somehow a modification of cross-efficiency model that overcomes the difficulty of alternative optimal weights. The authors in their paper with regard to the changes and also utilizing TOPSIS technique presented a new super-efficient method for ranking units. The presented model is as follows:

$$\begin{aligned}
 \theta_{ij} = & \left\{ \frac{U^t Y_i}{V^t X_i} \mid \frac{U^t Y_l}{V^t X_l} \leq 1, \frac{U^t Y_j}{V^t X_j} = \theta_{jj}, \right. \\
 & \left. l = 1, \dots, n, l \neq i, U \geq 0, V \geq 0 \right\},
 \end{aligned} \tag{44}$$

where  $\theta_{jj}$  is the efficiency score of DMU<sub>j</sub> using corresponding weights. Also  $\theta_{ij}$  is the efficiency of DMU<sub>i</sub> using optimal weights of DMU<sub>j</sub>. Noura et al. [43] provided a method for ranking efficient units based on this idea that more effective and useful units in society should have better rank.

*Step 1.* For each efficient unit choose the lower and upper limit for each inputs and outputs. Let  $E$  be the set of efficient units

$$\begin{aligned}
 x_i^{*u} &= \text{Max}_{j \in E} |x_{ij}|, & x_i^{*l} &= \text{Min}_{j \in E} |x_{ij}|, & i &= 1, \dots, m, \\
 y_r^{*u} &= \text{Max}_{j \in E} |y_{rj}|, & y_r^{*l} &= \text{Min}_{j \in E} |y_{rj}|, & r &= 1, \dots, s.
 \end{aligned} \tag{45}$$

*Step 2.* In accordance with the previous step, here, the utility inputs and outputs are as follows:

$$\begin{aligned}
 \underline{x} &= x_i^{*l}, & \forall i (i \in D_i^-), & & \bar{x} &= x_i^{*u}, & \forall i (i \in D_i^+), \\
 \underline{y} &= y_r^{*l}, & \forall r (r \in D_o^-), & & \bar{y} &= y_r^{*u}, & \forall r (r \in D_o^+).
 \end{aligned} \tag{46}$$

*Step 3.* Consider dimensionless ( $d_i, d_r$ ) introduced as follows for each efficient unit belonging to  $E$ :

$$\begin{aligned}
 \forall i (i \in D_i^+) & \quad d_{ij} = \frac{x_{ij}}{x_{ij} + \xi}, \\
 \forall i (i \in D_i^-) & \quad d_{ij} = \frac{\bar{x}_i}{x_i + \xi}, \\
 \forall r (r \in D_r^+) & \quad d_{rj} = \frac{y_{rj}}{y_r + \xi}, \\
 \forall r (r \in D_r^-) & \quad d_{rj} = \frac{\bar{y}_r}{y_{rj} + \xi},
 \end{aligned} \tag{47}$$

where  $\xi$  is representative of a small and nonzero number used for not dividing by zero. Now consider  $D - j$  as follows which shows that more successful DMU<sub>j</sub> will be if the larger value of the  $D_j$  is

$$D_j = \sum_{i \in I} d_{ij} + \sum_{r \in R} d_{rj}, \tag{48}$$

where  $I = D_i^+ \cup D_i^-$ ,  $R = D_r^+ \cup D_r^-$ .

Ashrafi et al. [44] introduced an enhanced Russell measure of super efficiency for ranking efficient units in DEA. The linear counterpart of the proposed model is as follows:

$$\begin{aligned}
 & \max \frac{1}{m} \sum_{i=1}^m u_i \\
 & \text{s.t. } \sum_{r=1}^s v_r = s, \\
 & \sum_{\substack{j=1 \\ j \neq o}}^n \alpha_j x_{ij} \leq u_i x_{io}, \quad i = 1, \dots, m, \\
 & \sum_{\substack{j=1 \\ j \neq o}}^n \alpha_j y_{rj} \leq v_r y_{ro}, \quad r = 1, \dots, s, \\
 & \alpha_j \geq 0, \quad u_i \geq \beta, \quad j = 1, \dots, n, \quad j \neq k, \quad i = 1, \dots, m, \\
 & 0 \leq \beta \leq v_r \geq \beta, \quad r = 1, \dots, s.
 \end{aligned} \tag{49}$$

It cannot rank nonextreme efficient units.

Chen et al. [45] proposed a modified super-efficiency method for ranking units based on simultaneous input-output projection. The presented model overcomes the infeasibility problem

$$\begin{aligned}
 p_1 = \min & \frac{\theta_o^{sr}}{\phi_o^{sr}} \\
 \text{s.t.} & \sum_{\substack{j=1 \\ j \neq o}} \lambda_j x_{ij} \leq \theta_o^{sr} x_{io}, \quad i = 1, \dots, m, \\
 & \sum_{\substack{j=1 \\ j \neq o}} \lambda_j y_{rj} \geq \phi_o^{sr} y_{ro}, \quad r = 1, \dots, s, \\
 & \sum_{\substack{j=1 \\ j \neq o}} \lambda_j = 1, \\
 & 0 < \theta_o^{sr} \leq 1, \quad \phi_o^{sr} \geq 1, \quad i = 1, \dots, m, \\
 & \quad \quad \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j = 1, \dots, n.
 \end{aligned} \tag{50}$$

Rezai Balf et al. [46] provide a model for ranking units based on Tchebycheff norm. As proved that this model is always feasible and stable, it seems to have superiority over other models

$$\begin{aligned}
 \max & V_p \\
 \text{s.t.} & V_p \geq \sum_{\substack{j=1 \\ j \neq o}}^n \lambda_j x_{ij} - x_{ip}, \quad i = 1, \dots, m, \\
 & V_p \geq y_{rp} - \sum_{\substack{j=1 \\ j \neq o}}^n \lambda_j y_{rj}, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j = 1, \dots, n,
 \end{aligned} \tag{51}$$

where

$$V_p = \text{Max} \left\{ \left( \sum_{\substack{j=1 \\ j \neq o}}^n \lambda_j x_{ij} - x_{ip} \right) i = 1, \dots, m, \right. \\
 \left. \left( y_{rp} - \sum_{\substack{j=1 \\ j \neq p}}^n \lambda_j y_{rj} \right) r = 1, \dots, s \right\}. \tag{52}$$

Chen et al. [47] for overcoming the infeasibility problem that occurred in variable returns to scale super-efficiency DEA model according to a directional distance function developed Nerlove-Luenberger (N-L) measure of super-efficiency.

### 6. Benchmarking Ranking Techniques

Sueyoshi et al. [49] proposes a “benchmark approach” for baseball evaluation. This method is the combination of DEA

and (Offensive earned-run average) OERA. As the authors noted, using this method it is possible to select best units and also their ranking orders. They mentioned that using only DEA may result in a shortcoming in assessment as many efficient units can be identified. Thus, the authors used slack-adjusted DEA model and OERA to overcome this difficulty.

Jahanshahloo et al. [50] presented a new model for ranking DMUs based on alteration in reference set. The idea is based on this fact that efficient units can be the target unit for inefficient units

$$\begin{aligned}
 \min & \partial_{a,b} = \theta - \varepsilon \left( \sum_{i=1}^m s_i^- + \sum_{r=1}^s s_r^+ \right) \\
 \text{s.t.} & \sum_{j \in J - \{b\}} \lambda_j x_{ij} + s_i^- - \theta x_{ia}, \quad i = 1, \dots, m, \\
 & \sum_{j \in J - \{b\}} \lambda_j y_{rj} - s_r^+ = y_{ra}, \quad r = 1, \dots, s, \\
 & \theta \text{ free, } s_i^- \geq 0, \quad s_r^+ \geq 0, \quad i = 1, \dots, m, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j \in J - \{b\}.
 \end{aligned} \tag{53}$$

Finally the ranking order for each efficient unit b can be computing by

$$U_b = \sum_{a \in J_n} \frac{\partial_{a,b}}{\bar{n}}. \tag{54}$$

Note that this method cannot rank nonextreme efficient units.

Lu and Lo [51] provided an interactive benchmark model for ranking units. The idea is based upon considering a fixed unit as a benchmark and calculating the efficiency of other units, pair by pair, to this unit. This procedure continues when all units are accounted for as a benchmark unit. Consider  $DMU_o$  as a unit under evaluation and  $DMU_b$  as a benchmark. Assume

$$\begin{aligned}
 \bar{x}_i &= x_{io} (1 + \phi_i), \quad \bar{y}_r = y_{ro} (1 - \varphi_r). \\
 \min & \theta_o^{*b} = \frac{1 + (1/m) \sum_{i=1}^m \phi_i}{1 - (1/s) \sum_{r=1}^s \varphi_r} \\
 \text{s.t.} & \lambda_b x_{ib} - x_{io} \phi_i \leq x_{io}, \quad i = 1, \dots, m, \\
 & \lambda_b y_{rb} - y_{ro} \varphi_r \geq y_{ro}, \quad r = 1, \dots, s, \\
 & \phi_i \geq 0, \quad \varphi_r \leq y_{ro}, \quad i = 1, \dots, m, \quad r = 1, \dots, s, \\
 & \lambda_j \geq 0, \quad j = 1, \dots, n.
 \end{aligned} \tag{55}$$

Then using  $(\sum_{b=1}^n \theta_o^{b*})/n, o = 1, \dots, n$ , the efficiency of benchmark  $DMU_o$  can be obtained. Using the following index which indicates the increment in efficiency of a unit by moving from peer appraisal to self-appraisal, it is now possible to rank units. Note that the less the magnitude of

this index is the better rank for corresponding unit will be obtained

$$FPI_K^{IBM} = \frac{(TE_k^{BCC} - STD_k^{IBM})}{(STD_k^{IBM})}, \quad (56)$$

where  $TE_k^{BCC}$  and  $STD_k^{IBM}$  are, respectively, efficiency in BCC model and normalization of  $TE_k^{IBM}$  of  $DMU_k$ . Chen [52] provided a paper for ranking efficient and inefficient units in DEA. They noted that the evaluation of efficient units is based upon the alterations in efficiency of all inefficient units by omitting in reference set. At first, solve the following model which measures the efficiency of  $DMU_a$  when  $DMU_b$  is eliminated from the reference set

$$\begin{aligned} \min \quad & \rho_{a,b} = \theta_a^s - \varepsilon \left( \sum_{i=1}^m s_i^- + \sum_{r=1}^s s_r^+ \right) \\ \text{s.t.} \quad & \sum_{j=1, j \neq b}^n \lambda_j x_{ij} + s_i^- = \theta_a^s x_{ia}, \quad i = 1, \dots, m, \\ & \sum_{j=1, j \neq b}^n \lambda_j y_{rj} - s_r^+ = y_{ra}, \quad r = 1, \dots, s, \\ & \sum_{j=1, j \neq b}^n \lambda_j = 1, \\ & \theta_a^s \geq 0, s_i^- \geq 0, s_r^+ \geq 0, \quad i = 1, \dots, m, \quad r = 1, \dots, s, \\ & \lambda_j \geq 0, \quad j \neq b. \end{aligned} \quad (57)$$

Then, again, solve the previous model, this time for calculating the efficiency score of each inefficient unit when each of efficient units, in turn, is eliminated from the reference set  $\eta_a^*$  and calculate the efficiency change

$$\tau_{a,b} = \rho_{a,b}^* - \eta_a^*. \quad (58)$$

Then, calculate the following index called as ‘‘MCDE’’ index for each efficient and inefficient unit:

$$E_a = \sum_{b \in V_E} W_b^* \rho_{a,b}^*, \quad E_b = \sum_{b \in V_I} W_b^* \rho_{a,b}^*. \quad (59)$$

Now, in accordance with the magnitude of the acquired index it is possible to rank units. Those units with higher score have better ranking order.

### 7. Ranking Techniques by Multivariate Statistics in the DEA

As described in DEA literature in DEA technique frontier is taken into consideration rather than central tendency considered in regression analysis. DEA technique considers that an envelope encompasses through all the observations as tight as possible and does not try to fit regression planes in center of data. In DEA methodology each unit is considered initially and compared to the efficient frontier, but in regression analysis a procedure is considered in which a single function fits to the data. DEA uses different weights for different units but does not let the units use weights of other units.

Canonical correlation analysis, as Friedman and Sinuany-Stern [53] noted, can be used for ranking units. This method is somehow the extension of regression analysis, Adler et al. [88]. The aim in canonical correlation analysis is to find a single vector common weight for the inputs and outputs of all units. Consider  $Z_j, W_j$  as the composite input and output and  $\hat{V}, \hat{U}$  as corresponding weights, respectively. The presented model by Tatsuoka and Lohnes [99] is as follows:

$$\begin{aligned} \max \quad & r_{z,w} = \frac{\hat{V} S_{xy} U}{(\hat{V} S_{xx} V)(\hat{U} S_{yy} U)^{(1/2)}} \\ \text{s.t.} \quad & \hat{V}_{xx} V = 1, \\ & \hat{U}_{yy} U = 1, \end{aligned} \quad (60)$$

where  $S_{xx}, S_{yy}$ , and  $S_{xy}$  are respectively defined as the matrices of the sums of squares and sums of products of the variables.

Friedman and Sinuany-Stern [53] while defining the ratio of linear combinations of the inputs and outputs,  $T_j = W_j/Z_j$  used canonical correlation analysis. As they noted that scaling ratio  $T_j$  of the canonical correlation analysis/DEA is unbounded.

Sinuany-Stern et al. [100] used linear discriminant analysis for ranking units. They defined

$$D_j = \sum_{r=1}^s u_r y_{rj} + \sum_{i=1}^m v_r (-x_{ij}). \quad (61)$$

$DMU_j$  is said to be efficient if  $D_j > D_c$  where  $D_c$  is a critical value based on the midpoint of the means of the discriminant function value of the two groups, Morrison [101]. The larger the amount of  $D_j$  is the better rank  $DMU_j$  will have.

Friedman and Sinuany-Stern [53] noted that as cross-efficiency/DEA, canonical correlation analysis/DEA and discriminant analysis/DEA, ranking orders may vary from each other, thus it seems necessary to introduce the combined ranking (CO/DEA). Combined ranking, for each unit, considered all the ranks obtained from the above-mentioned rankings. Moreover, statistical tests are; one for goodness of fit between DEA and a specific ranking and the other for testing correlation between variety of ranking orders, Siegel and Castellan [102].

### 8. Ranking with Multicriteria Decision-Making (MCDM) Methodologies and DEA

Li and Reeves [56] for increasing discrimination power of DEA presented a multiple-objective linear program (MOLP). As the authors mentioned using minimax and minsum efficiency in addition to the standard DEA objective function help to increase discrimination power of DEA.

Strassert and Prato [59] presented the balancing and ranking method which uses a three-step procedure for deriving an overall complete or partial final order of options. In the first step, derive an outranking matrix for all options

from the criteria values. Considering this matrix it is possible to show the frequency with which one option is ranked higher than the other options. In the second step, by triangularizing the outranking matrix establish an implicit preordering or provisional ordering of options. The outranking matrix shows the degree to which there is a complete overall order of options. In the third step, based on information given in an advantages-disadvantages table, the provisional ordering is subjected to different screening and balancing operations.

Chen [60] utilized a nonparametric approach, DEA, to estimate and rank the efficiency of association rules with multiple criteria in following steps. Proposed postprocessing approach is as follows.

*Step 1.* Input data for association rule mining.

*Step 2.* Mine association rules by using the a priori algorithm with minimum support and minimum confidence.

*Step 3.* Determine subjective interestingness measures by further considering the domain related knowledge.

*Step 4.* Calculate the preference scores of association rules discovered in Step 2 by using Cook and Kress's DEA model.

*Step 5.* Discriminate the efficient association rules found in Step 3 by using Obata and Ishii's [103] discriminate model.

*Step 6.* Select rules for implementation by considering the reference scores generated in Step 5 and domain related knowledge.

Jablonsky [61] presented two original models, super SBM and AHP, for ranking of efficient units in DEA. As the author mentioned these models are based on multiple criteria decision-making techniques-goal programming and analytic hierarchy process. Super SBM model for ranking units is as follows:

$$\begin{aligned}
 \min \quad & \theta_q^G = 1 + t\gamma + (1-t) \left( \frac{\sum_{i=1}^m s_{1i}^+}{x_{iq}} + \frac{\sum_{i=1}^m s_{2k}^-}{y_{kq}} \right) \\
 \text{s.t.} \quad & \sum_{j=1, j \neq q}^n \lambda_j x_{ij} + s_{1i}^- - s_{1i}^+ = x_{iq}, \quad i = 1, \dots, m, \\
 & \sum_{j=1, j \neq q}^n \lambda_j y_{kj} + s_{2k}^- - s_{2k}^+ = y_{kq}, \quad k = 1, \dots, r, \\
 & s_{1i}^+ \leq \gamma, \quad i = 1, \dots, m, \\
 & s_{2k}^- \leq \gamma, \quad k = 1, \dots, r, \\
 & t \in \{0, 1\}, \quad \lambda_j \geq 0, \quad S_1^+, S_2^+ \geq 0, \quad S_1^-, S_2^- \geq 0, \\
 & j = 1, \dots, n.
 \end{aligned} \tag{62}$$

Wang and Jiang [62] presented an alternative mixed integer linear programming models in order to identify the most efficient units in DEA technique. As the authors

mentioned presented models can make full use of input-output information with no need to specify any assurance regions for input and output weights to avoid zero weights

$$\begin{aligned}
 \min \quad & \sum_{i=1}^m v_i \left( \sum_{j=1}^n x_{ij} \right) - \sum_{r=1}^s u_r \left( \sum_{j=1}^n y_{rj} \right) \\
 \text{s.t.} \quad & \sum_{r=1}^s u_r y_{rj} - \sum_{i=1}^m v_i x_{ij} \leq I_j, \quad j = 1, \dots, n, \\
 & \sum_{j=1}^n I_j = 1, \\
 & I_j \in \{0, 1\}, \quad j = 1, \dots, n, \\
 & u_r \geq \frac{1}{(m+s) \max_j \{y_{rj}\}}, \quad r = 1, \dots, s, \\
 & v_i \geq \frac{1}{(m+s) \max_j \{x_{ij}\}}, \quad i = 1, \dots, m.
 \end{aligned} \tag{63}$$

Hosseinzadeh Lotfi et al. [63] provided an improved three-stage method for ranking alternatives in multiple criteria decision analysis. In the first stage, based on the best and worst weights in the optimistic and pessimistic cases, obtain the rank position of each alternative, respectively. The obtained weight in the first stage is not unique; thus it seems necessary to introduce a secondary goal that is used in the second stage. Finally, in the third stage, the ranks of the alternatives compute in the optimistic or pessimistic case. It is mentionable that the model proposed in the third stage is a multicriteria decision-making (MCDM) model, and it is solved by mixed integer programming. As the authors mentioned and provided in their paper this model can be converted into an LP problem

$$\begin{aligned}
 \min \quad & 2nr_o^o + \sum_{i=1, i \neq o}^n (n+1-r_i^{i*}) r_i^o \\
 \text{s.t.} \quad & \sum_{j=1}^k w_j^o v_{ij} - \sum_{j=1}^k w_j^o v_{hj} + \delta_{ih}^o M \geq 0, \quad i = 1, \dots, n, i \neq h, \\
 & \delta_{ih}^o + \delta_{hi}^o = 1, \quad i = 1, \dots, n, i \neq h, \\
 & \delta_{ih}^o + \delta_{hk}^o + \delta_{ki}^o \geq 1, \quad i = 1, \dots, n, i \neq h \neq k, \\
 & r_i^o = 1 + \sum_{h \neq i}^n \delta_{ih}^o, \quad i = 1, \dots, n, \\
 & w^o \in \phi, \\
 & \delta_{ih}^o \in \{0, 1\}, \quad i = 1, \dots, n, i \neq h.
 \end{aligned} \tag{64}$$

In the previous model, the rank vector  $R^o$  for each alternative  $x_o$  is computed by the ideal rank.

### 9. Some Other Ranking Techniques

Seiford and Zhu [64] presented the context-dependent DEA method for ranking units. Let  $J^1 = \{DMU_j, j = 1, \dots, n\}$  be

the set of decision-making units. Consider  $J^{l+1} = J^l - E^l$  in which  $E^l = \{DMU_k \in J^l \mid \phi^*(l, k) = 1\}$  where  $\phi^*(l, k) = 1$  is the optimal value of following model:

$$\begin{aligned}
 & \max_{\lambda_j, \phi(l, k)} \quad \phi^*(l, k) = \phi(l, k) \\
 & \text{s.t.} \quad \sum_{j \in F(J^l)} \lambda_j y_j \geq \phi(l, k) y_k, \\
 & \text{s.t.} \quad \sum_{j \in F(J^l)} \lambda_j x_j \leq \phi(l, k) x_k, \\
 & \text{s.t.} \quad \lambda_j \geq 0, \quad j \in F(J^l).
 \end{aligned} \tag{65}$$

The previous model with  $l = 1$  is the original CCR model. Note that DMUs in  $E^1$  show the first level efficient frontier.  $l = 2$  indicates the second level efficient frontier when the first level efficient frontier is omitted. The following algorithm finds these efficient frontiers.

*Step 1.* Set  $l = 1$  and evaluate the entire set of DMUs,  $J^1$ . In this way the first level efficient DMU,  $E^1$ , is identified.

*Step 2.* Exclude the efficient DMUs from future DEA runs and set  $J^{l+1} = J^l - E^l$ . (If  $J^{l+1} = \emptyset$  stop).

*Step 3.* Evaluate the new subset of “inefficient” DMUs,  $J^{l+1}$ , to obtain a new set of efficient DMUs,  $E^{l+1}$ .

*Step 4.* Let  $l = l + 1$ . Go to Step 2.

When  $J^{l+1} = \emptyset$ , the algorithm stops.

As the authors proved in this way it is possible to rank the DMUs in the first efficient frontier based upon their attractiveness scores and identify the best one.

Jahanshahloo et al. [65] provided a paper for ranking units using gradient line. As the authors mentioned the advantage of this model is stability and robustness

$$\begin{aligned}
 & \max H_o = -V^T X_o + U^T Y_o \\
 & \text{s.t.} \quad -V^T X_j + U^T Y_j \leq 0, \quad j = 1, \dots, n, \quad j \neq o, \\
 & \quad \quad V^T e + U^T e = 1, \\
 & \quad \quad V, U \geq \epsilon 1.
 \end{aligned} \tag{66}$$

Note that  $(U^*, -V^*)$  is the gradient of hyperplane which supports on  $\hat{T}_c$ , the obtained PPS by omitting the DMU under assessment in  $T_c$ . As the authors proved a unit is efficient iff the optimal objective function of the following model is greater than zero. Consider

$$\begin{aligned}
 P_0 &= \{(X, Y) : X = \alpha X_o, Y = \beta Y_o\} \\
 S_0 &= \{(X, Y) \in P_0 : X = \alpha X_o, Y = \beta Y_o, \alpha \geq 0, \beta \geq 0\}.
 \end{aligned} \tag{67}$$

Intersection of  $S_0$  and efficient surface of  $\hat{T}_c$  is a half line where its equation is  $(-V^{*T} X_o)\alpha + (U^{*T} Y_o)\beta = 0$ . To rank DMU<sub>o</sub> the length of connecting arc DMU<sub>o</sub> with intersection point of line and previous ellipse is calculated in  $(\alpha, \beta)$  space. This intersection is as follows:

$$\begin{aligned}
 \alpha^* &= \left( \frac{K_\alpha^2 K_\beta^2}{K_\beta^2 + (V^{*T} X_o / U^{*T} Y_o)^2 K_\alpha^2} \right)^{1/2}, \\
 \beta^* &= \left( \frac{V^{*T} X_o}{U^{*T} Y_o} \right) \alpha^*.
 \end{aligned} \tag{68}$$

Now, the length of connecting arc DMU<sub>o</sub> to the point corresponding to  $\alpha^*, \beta^*$  in  $(\alpha, \beta)$  plan is calculated as follows:

$I = \int_1^{\alpha^*} (1 + \beta)^{1/2} d\alpha$ , where

$$\begin{aligned}
 K_\alpha &= \left( \frac{\sum_{j=1}^n x_{io}^2 + \sum_{r=1}^s y_{io}^2}{\sum_{j=1}^n x_{io}^2} \right)^{1/2}, \\
 K_\beta &= \left( \frac{\sum_{j=1}^n x_{io}^2 + \sum_{r=1}^s y_{io}^2}{\sum_{r=1}^s y_{ro}^2} \right)^{1/2}.
 \end{aligned} \tag{69}$$

Jahanshahloo et al. [34] also provided a paper with the concept of advantage in data envelopment analysis.

In their paper Jahanshahloo et al. [66] considering Monte Carlo method presented a new method of ranking.

*Step 1.* Generate a uniformly distributed sequence of  $\{U_j\}_{j=1}^{2n}$  on  $(0, 1)$ .

*Step 2.* Random numbers should be classified into  $N$  pairs like  $(U_1, U'_1), \dots, (U_N, U'_N)$  in a way that each number is used just one time.

*Step 3.* Compute  $X_i = a + U_i(b - a)$  and  $f(X_i) > cU'_i$ .

*Step 4.* Estimate the integral  $I$  by  $\theta_I = c(b - a)(N_H/N)$ .

Now consider DMU<sub>o</sub> as an efficient unit measure those units that are dominated DMU<sub>o</sub>. As for dome DMUs this would be unbounded, thus the authors, for each unit, bounded the region. Then, for DMU<sub>o</sub> if  $(-X_o, Y_o) \geq (-\bar{X}, \bar{Y})$ , then  $(-\bar{X}, \bar{Y})$  is in the RED of DMU<sub>o</sub>. Now by using  $V_p = V^*(N_H/N)$  all the hits (the above condition) can be counted, where  $V^*$  is the measure of the whole region. Jahanshahloo and Afzalinejad [67] presented a method based on distance of

the unit under evaluation to the full inefficient frontier. They presented two models, radial and nonradial

$$\begin{aligned}
 & \min \phi \\
 & \text{s.t.} \quad \sum_{j=1}^n \lambda_j x_{ij} = \phi x_{io}, \quad i = 1, \dots, m, \\
 & \quad \sum_{j=1}^n \lambda_j y_{rj} = y_{ro}, \quad r = 1, \dots, s, \\
 & \quad \sum_{j=1}^n \lambda_j = 1, \\
 & \quad \lambda_j \geq 0, \quad j = 1, \dots, n, \\
 \\
 & \max \sum_{i=1}^m s_i^- + \sum_{r=1}^s s_r^+ \\
 & \text{s.t.} \quad \sum_{j \in J^-(b)} \lambda_j x_{ij} - s_i^- = x_{io}, \quad i = 1, \dots, m, \\
 & \quad \sum_{j \in J^-(b)} \lambda_j y_{rj} + s_r^+ = y_{ro}, \quad r = 1, \dots, s, \\
 & \quad \sum_{j=1}^n \lambda_j = 1, \\
 & \quad s_i^- \geq 0, \quad s_r^+ \geq 0, \quad i = 1, \dots, m, \quad r = 1, \dots, s, \\
 & \quad \lambda_j \geq 0, \quad j = 1, \dots, n.
 \end{aligned} \tag{70}$$

Amirteimoori [68] based on the same idea considered both efficient and antiefficient frontiers for efficiency analysis and ranking units.

Kao [69] mentioned that determining the weights of individual criteria in multiple criteria decision analysis in a way that all alternatives can be compared according to the aggregate performance of all criteria is of great importance. As Kao noted this problem relates to search for alternatives with a shorter and longer distance, respectively, to the ideal and anti-ideal units. He proposed a measure that considered the calculation of the relative position of an alternative between the ideal and anti-ideal for finding an appropriate rankings.

Khodabakhshi and Aryavash [70] presented a method for ranking all units using DEA concept.

First, Compute the minimum and maximum efficiency values of each DMU in regard to this assumption that the sum of efficiency values of all DMUs equals to 1.

Second, determine the rank of each DMU in relation to a combination of its minimum and maximum efficiency values.

Zerafat Angiz et al. [71] proposed a technique in order to aggregate the opinions of experts in voting system. As the authors mentioned the presented method uses fuzzy concept, and it is computationally efficient and can fully rank alternatives. At first, number of votes given to a rank position was grouped to construct fuzzy numbers, and then the artificial ideal alternative introduced. Furthermore, by performing DEA the efficiency measure of alternatives was

obtained considering artificial ideal alternative compared by each of the alternatives pair by pair. Thus alternatives are ranked in accordance with their efficiency scores. If this method cannot completely rank alternatives, weight restrictions based on fuzzy concept are imposed into the analysis.

## 10. Different Applications in Ranking Units

As discussed formerly there exist a variety of ranking methods and applications in the literature. Nowadays DEA models are widely used in different areas for efficiency evaluation, benchmarking and target setting, ranking entities, and so forth. Ranking units, as one of the important issues in DEA, has been performed in different areas. Jahanshahloo et al. [42] ranked cities in Iran to find the best place for creating a data factory. Hosseinzadeh Lotfi et al. [28] used a new method for ranking in order to find the best place for power plant location. Ali and Nakosteen [79], Amirteimoori et al. [37] and Alirezaee and Afsharian [24], Soltanifar and Hosseinzadeh Lotfi [104], Zerafat Angiz et al. [71], Hosseinzadeh Lotfi et al. [28], Jahanshahloo [50], Chen and Deng [52], and Jablonsky [61] used different ranking methods in banking system. Sadjadi [40] ranked provincial gas companies in Iran. Mehrabian et al. [32], Li et al. [39], Örkücü and Bal [12], and Wu et al. [19] ranked different departments of universities. Jahanshahloo et al. [35], Jahanshahloo and Afzalinejad [67] utilized the presented models in ranking 28 Chinese cities. Jahanshahloo et al. [35] provided an application to burden sharing amongst NATO member nations. Jahanshahloo et al. [14] utilized the presented model for ranking nursery homes. Contreras [18] and Wang et al. [23] used the provided ranking techniques in ranking candidates. Lu and Lo [51] applied their method on an application to financial holding companies. Hosseinzadeh Lotfi et al. [63] consider an empirical example in which voters are asked to rank two out of seven alternatives. Wang and Jiang [62] utilized the provided method in facility layout design in manufacturing systems and performance evaluation of 30 OECD countries. Chen [60] used an example of market basket data in order to illustrate the provided approach.

## 11. Application

In this section, some of the reviewed models are applied on the example used in Soltanifar and Hosseinzadeh Lotfi [104]. Consider twenty commercial banks of Iran with input-output data tabulated in Table 1 and summarized as follows. Also the results of CCR model are listed in this table. As it can be seen seven units are efficient, DMUS 1,4, 7, 12, 15, 17, and 20. *Inputs* are staff, computer terminal, and space. *Outputs* are deposits, loans granted, and charge.

Consider some of the important ranking methods in literature as follows:

R.M1: A.P. model [31] is based upon the idea of leave unit evaluation out and measuring the distance of the unit under evaluation from the production possibility set constructed by the remaining DMUs.

TABLE 1: Inputs, outputs, and efficiency scores.

DMU <sub>p</sub>	I <sub>1</sub>	I <sub>2</sub>	I <sub>3</sub>	O <sub>1</sub>	O <sub>2</sub>	O <sub>3</sub>	CCR efficiency
DMU <sub>1</sub>	0.950	0.700	0.155	0.190	0.521	0.293	1.0000
DMU <sub>2</sub>	0.796	0.600	1.000	0.227	0.627	0.462	0.8333
DMU <sub>3</sub>	0.798	0.750	0.513	0.228	0.970	0.261	0.9911
DMU <sub>4</sub>	0.865	0.550	0.210	0.193	0.632	1.000	1.0000
DMU <sub>5</sub>	0.815	0.850	0.268	0.233	0.722	0.246	0.8974
DMU <sub>6</sub>	0.842	0.650	0.500	0.207	0.603	0.569	0.7483
DMU <sub>7</sub>	0.719	0.600	0.350	0.182	0.900	0.716	1.0000
DMU <sub>8</sub>	0.785	0.750	0.120	0.125	0.234	0.298	0.7978
DMU <sub>9</sub>	0.476	0.600	0.135	0.080	0.364	0.244	0.7877
DMU <sub>10</sub>	0.678	0.550	0.510	0.082	0.184	0.049	0.290
DMU <sub>11</sub>	0.711	1.000	0.305	0.212	0.318	0.403	0.6045
DMU <sub>12</sub>	0.811	0.650	0.255	0.123	0.923	0.628	1.0000
DMU <sub>13</sub>	0.659	0.850	0.340	0.176	0.645	0.261	0.8166
DMU <sub>14</sub>	0.976	0.800	0.540	0.144	0.514	0.243	0.4693
DMU <sub>15</sub>	0.685	0.950	0.450	1.000	0.262	0.098	1.0000
DMU <sub>16</sub>	0.613	0.900	0.525	0.115	0.402	0.464	0.6390
DMU <sub>17</sub>	1.000	0.600	0.205	0.090	1.000	0.161	1.0000
DMU <sub>18</sub>	0.634	0.650	0.235	0.059	0.349	0.068	0.4727
DMU <sub>19</sub>	0.372	0.700	0.238	0.039	0.190	0.111	0.4088
DMU <sub>20</sub>	0.583	0.550	0.500	0.110	0.615	0.764	1.0000

TABLE 2: Matrix of properties.

	P <sub>1</sub>	P <sub>2</sub>	P <sub>3</sub>	P <sub>4</sub>	P <sub>5</sub>	P <sub>6</sub>	P <sub>7</sub>
R.M1	—	—	√	—	√	√	—
R.M2	√	—	√	√	√	√	√
R.M3	√	—	√	√	√	√	√
R.M4	√	—	—	√	√	√	√
R.M5	√	—	√	√	√	—	√
R.M6	√	—	—	√	√	—	√
R.M7	√	—	—	√	√	—	√
R.M8	√	—	—	√	√	√	√
R.M9	√	√	√	√	—	—	—
R.M10	√	√	√	√	—	—	—
R.M11	√	—	√	√	√	—	—
R.M12	√	—	√	√	—	—	√
R.M13	√	—	—	√	√	—	√
R.M14	√	—	—	—	—	√	—
R.M15	√	—	—	√	√	—	√

TABLE 3: Ranking orders.

E.D.	R.M1	R.M2	R.M3	R.M4	R.M5	R.M6	R.M7	R.M8
DMU <sub>1</sub>	7	7	7	6	7	7	7	6
DMU <sub>4</sub>	2	2	2	2	2	2	2	2
DMU <sub>7</sub>	5	3	4	3	3	4	3	4
DMU <sub>12</sub>	6	6	6	5	6	5	5	5
DMU <sub>15</sub>	1	1	1	1	1	1	1	1
DMU <sub>17</sub>	3	5	3	5	4	3	4	7
DMU <sub>20</sub>	4	4	5	4	5	6	6	3

TABLE 4: Ranking orders.

E.D.	R.M9	R.M10	R.M11	R.M12	R.M13	R.M14	R.M15
DMU <sub>1</sub>	7	7	7	7	7	5	5
DMU <sub>4</sub>	2	1	2	2	2	1	2
DMU <sub>7</sub>	1	2	3	5	5	2	6
DMU <sub>12</sub>	4	3	5	6	6	3	7
DMU <sub>15</sub>	3	6	1	1	1	6	1
DMU <sub>17</sub>	6	5	4	3	3	6	3
DMU <sub>20</sub>	5	4	6	4	4	4	4

R.M2: MAJ model [32] presented for ranking efficient which is always stable but might be infeasible in some cases.

R.M3: Modified MAJ model [38] overcomes the problem which might occur in MAJ model.

R.M4: A new model based on the idea of alterations in the reference set of the inefficient units [50].

R.M5: A model presented by Li et al. [39] which is a super-efficiency method that does not have the suffering in previous methods.

R.M6: Slack-based model [33] is based upon the input and output variables at the same time.

R.M7: SA DEA model [49] overcomes the problem of infeasibility which existed in A.P. model.

R.M8: Cross-efficiency [10] is provided based on using weights of each unit under evaluation in optimality for other units.

R.M9: A model based on finding common set of weights [25] which determine the common set of weights for DMUs and ranked DMUs based this idea.

R.M10: A model based on finding common set of weights [22, 66] for ranking efficient units.

R.M11: L1-norm model [34, 35, 65], the idea is based upon the leave-one-out efficient unit and l1-norm which is always feasible and stable.

R.M12:  $L_\infty$ -norm model Rezai Balf et al. [46] provided a method with more ability over other existing methods, based on Tchebycheff norm.

R.M13: An enhanced Russel measure of super-efficiency model for ranking units [44].

R.M14: A ranking model which considers the distance of unit from the full inefficient frontier [38]

R.M15: A modified super-efficiency model [45] which overcomes the infeasibility that may happen in problem. This model is based on simultaneous projection of input output.

In accordance with properties of different ranking models in order to rank efficient units, consider Table 2.

$p_1$ : Feasibility

$p_2$ : Ranking extreme efficient units

$p_3$ : Complexity in computation

$p_4$ : Instability

$p_5$ : Absence of multiple optimal solution

$p_6$ : Dependency to  $\theta$  and slacks

$p_7$ : Dependency to the number of efficient and inefficient units.

In Tables 3 and 4 the rank of efficient units considering the above mentioned methods is listed. Note that E.D. shows efficient DMUs (E.D.), and R.M<sub>j</sub>, ( $j = 1, \dots, 15$ ) are those explained previously.

## 12. Conclusion

In this paper, the DEA ranking was reviewed and classified into seven general groups. In the first group, those papers based on a cross-efficiency matrix were reviewed. In this field, DMUs have been evaluated by self- and peer pressure. The second group of papers is based on those papers looking for optimal weights in DEA analysis. The third one is the super-efficiency method. By omitting the under evaluation unit and constructing a new frontier by the remaining units, the unit under evaluation can get an equal or greater score. The fourth group is based on benchmarking idea. In this class, the effect of an efficient unit considered as a target for inefficient units is investigated. This idea is very useful for the managers in decision making. Another class, the fifth one, involves the application of multivariate statistical tools. The sixth section discusses the ranking methods based on multicriteria decision-making (MCDM) methodologies and DEA. The final section includes some various ranking methods presented in the literature. Finally, in an application, the result of some of the above-mentioned ranking methods is presented.

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